

## **Bio-Industrial Revolution: Generating and transforming Materials and Products to Sustainable Progress: examples from Syensqo**

As a leading specialty chemical company, Syensqo is focused on leveraging innovation to bring breakthrough solutions to market that advance humanity. In this ambition, the development of renewable and biodegradable solutions is central to our long-term growth strategy and plays a critical role in delivering on our sustainability commitments, while also helping our customers meet their own goals. Biotech is a critical enabler to develop more sustainable and innovative solutions, in combination with chemistry.

We see the bioeconomy as a powerful opportunity to reduce dependency on fossil-based resources and accelerate the shift toward circular and low-carbon models. By increasing the use of renewable carbon from biological sources and designing products that are safe and biodegradable, we are shaping solutions that combine performance with responsibility. Our ambition is not only to reduce our footprint, but also to expand our positive handprint by enabling customers to lower theirs.

The results are already visible. In 2025, 63% of Syensqo's sales came from sustainable solutions, while 16% of revenues were generated by products that directly enable circularity. Our innovation pipeline is more than 80% dedicated to sustainable solutions, including renewable-based materials, biodegradable-by-design technologies, and safer chemistries that address pressing global challenges.

All of these efforts are guided by our One Planet roadmap, which integrates climate, environmental stewardship, a sustainable portfolio, and people and communities into one holistic strategy. Within this framework, renewable and biodegradable solutions are at the core of the bioeconomy Syensqo is helping to build.

At Syensqo, we believe the future of chemistry lies in delivering materials that perform, protect, and preserve; innovations that respect planetary boundaries and contribute to a more sustainable society. By combining science with responsibility, we are demonstrating that sustainability and competitiveness are not only compatible, but mutually reinforcing.

This talk is therefore an opportunity to share our industrial view on some development cases highlighting the important issues to be addressed but also opportunities and perspectives for the coming years.